

Health and Wellbeing Board (HWB) Paper

1. Reference Information

Paper tracking information	
Title:	System Planning: Surrey Heartlands Draft Joint Forward Plan (JFP) 2023 - 2028
HWBS Priority Populations:	All
HWBS Priority - 1, 2 and/or 3:	All
HWBS Outcomes/System Capabilities:	The Joint Forward Plan supports outcomes across the 3 priorities and draws on system capabilities to deliver the ambitions of the Integrated Care Strategy.
HWBS Principles for Working with Communities:	<ul style="list-style-type: none"> Community capacity building: 'Building trust and relationships' Co-designing: 'Deciding together' Co-producing: 'Delivering together' Community-led action: 'Communities leading, with support when they need it'
Interventions for reducing health inequalities:	<ul style="list-style-type: none"> Civic / System Level interventions Service Based interventions Community Led interventions
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Board Sponsor(s):	Professor Claire Fuller, CEO NHS Surrey Heartlands ICS
HWB meeting date:	21 June 2023
Related HWB papers:	None
Annexes/Appendices:	<p>Annex 1: Executive Summary from the full draft JFP</p> <p>Annex 2: Summary plan (draft)</p> <p>Annex 3: Full draft JFP</p>

2. Executive summary

Surrey Heartlands Integrated Care System (ICS) Strategy, which draws on the Surrey Health and Wellbeing strategic priorities, was agreed by the Integrated Care Partnership in December 2022. The Joint Forward Plan is the five-year strategic delivery plan for the ambitions set out in the ICS strategy. The plan also covers key deliverables in the NHS Long Term Plan and other planning guidance. The initial plan is to be published by 30 June 2023 and will be refreshed annually in March thereafter.

3. Recommendations

The Health and Wellbeing Board is asked to:

1. Note the near-final draft Joint Forward Plan and its alignment with Surrey's Health and Wellbeing priorities and strategic approach.
2. Provide an opinion of the plan.
3. Note that the annual update of the plan will be provided in March 2024.

4. Reason for Recommendations

The Board is asked to review the Joint Forward Plan as part of the development process and provide an opinion, which will be included in the plan.

5. Detail

Three annexes are provided:

- Annex 1: Executive Summary from the full document, including a Plan on a Page
- Annex 2: Draft Summary Plan – co-designed for a public audience. Note that this is a plain text document, which will be designed-up with photos and other images for publication.
- Annex 3: Full draft plan, with more detail. Additional information will be available in the final published version through linked 'fact files' on website.

6. Challenges

The Joint Forward Plan has been developed iteratively to create a plan which is representative of the ambitions of the system and our partners. Challenges are set out in the Executive Summary as the 'wicked problems' jointly faced by the system.

7. Timescale and delivery plan

The plan will be published by 30 June 2023. Drafts have been widely shared with system partners during the development plan, from January 2023 onwards, including regular updates and discussion at the Integrated Care Partnership meetings.

Further development of prevention plans will continue, commissioning VCSE organisations where possible, locally or at system level, such as through the mental health investment fund.

8. What communications and engagement has happened/needs to happen?

The ICS Strategy and Joint Forward Plan have drawn on extensive system engagement carried out by Surrey's team in late 2022. Seven discovery sessions were held: informal conversations with 188 people, across several locations: hospitals, shopping centres, supermarkets. Thematic analysis identified broad themes which were developed into a survey for Surrey's Citizens' Panel of 2,000 people.

A report of the findings will be included as an Appendix to the published JFP. Key points are included in the Summary plan attached.

Following approval of the ICS Strategy, an initial draft of the Joint Forward Plan was discussed at a series of 'Reading Panels' in January and February 2023. A second draft was circulated widely to partners and stakeholders in early April 2023 for further comment. It was discussed at Healthwatch Surrey VCSE Voice group 18 Apr 23. The Voice group suggested a number of improvements and shared views and suggestions for development of the public-facing version, which have been followed.

There have been regular updates and discussion at the Integrated Care Partnership meetings during the iterative development of the plan and discussion at a system partners' review meeting on 17 May, resulting in further updates to the plan.

Engagement is also undertaken through relevant individual programme areas and our Places.

9. Next steps

- Joint Forward Plan being formally approved through Surrey Heartlands NHS Trust and NHS Foundation Trust Boards, and the Integrated Care Board during June 2023.
 - Summary and full versions of the plan published on the Surrey Heartlands ICS website by 30 June 2023, also with accessible versions.
 - The Joint Forward Plan will be refreshed annually in March. The updated plan be presented to the Health and Wellbeing Board in March 2024.
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